

THE CORPORATION OF THE VILLAGE OF NEW DENVER

BYLAW NO. 714, 2018

A Bylaw of the Village of New Denver respecting the Five Year Financial Plan  
For the period from January 1, 2018 to December 31, 2022

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THE COUNCIL OF THE Village of New Denver in open meeting assembled, enacts as follows:

1. Appendices A, B, and C, attached hereto and made part of this bylaw, and are hereby adopted as the Five Year Financial Plan of the Village of New Denver for the period from January 1, 2018 to December 31, 2022.
2. This bylaw may be cited for all purposes as the “Village of New Denver Five Year Financial Plan Bylaw No. 714, 2018”

READ A FIRST TIME this 8<sup>th</sup> day of May, 2018.

READ A SECOND TIME this 8<sup>th</sup> day of May, 2018.

READ A THIRD TIME this 8<sup>th</sup> day of May, 2018.

RECONSIDERED AND ADOPTED this \_\_\_\_ day of May, 2018.

\_\_\_\_\_  
MAYOR ANN BUNKA

\_\_\_\_\_  
ADMINISTRATOR

CERTIFIED A TRUE COPY OF  
BYLAW NO. 714, 2018

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CORPORATE OFFICER

**Five Year Financial Plan**

Revenues	2018	2019	2020	2021	2022
<b>Taxation</b>					
Property Taxes	259,516.12	269,896.77	280,692.64	291,920.34	303,597.16
Parcel Taxes	450.00	450.00	450.00	450.00	450.00
Grants in Lieu of Taxes	11,475.00	11,475.00	11,475.00	11,475.00	11,475.00
Taxation & Grants in Lieu	271,441.12	281,821.77	292,617.64	303,845.34	315,522.16
<b>Fees and Charges</b>					
Sale of Services	149,800.00	149,800.00	149,800.00	149,800.00	149,800.00
Licenses, permits, development fees	12,870.00	12,870.00	12,870.00	12,870.00	12,870.00
User Fees - Water	138,000.00	140,000.00	140,000.00	140,000.00	140,000.00
Fees and Charges	300,670.00	302,670.00	302,670.00	302,670.00	302,670.00
Interest & penalties on taxes	5,550.00	5,550.00	5,550.00	5,550.00	5,550.00
Other Revenue	41,400.00	36,400.00	36,400.00	36,400.00	36,400.00
Government Grants and Revenues	411,962.42	406,529.72	406,529.72	406,529.72	1,406,529.72
<b>Transfer from Reserve Funds</b>					
General Reserve	-	-	-	-	-
Fire Reserve	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00
Gas Tax Reserve	-	-	-	-	-
Heritage Reserve	-	-	-	-	-
Water Reserve	-	-	-	-	-
Transfer from Reserves	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00
Fire Protection Contracts	78,685.51	80,495.27	82,346.67	84,240.64	86,178.17
Other Transfers and Grants	123,700.00	6,700.00	6,700.00	6,700.00	6,700.00
Borrowing for Capital	-	-	-	-	-
Transfer from Accumulated Surplus	202,384.07	17,241.63	12,451.14	15,457.23	14,248.03
Tax levies for other governments	350,802.92	350,802.92	350,802.92	350,802.92	350,802.92
<b>Total Revenue</b>	<b>1,797,596.04</b>	<b>1,499,211.31</b>	<b>1,507,068.08</b>	<b>1,523,195.85</b>	<b>2,535,601.00</b>

Expenditures	2018	2019	2020	2021	2022
General Municipal Services	341,092.38	315,214.13	319,418.31	323,706.58	328,080.61
Fire Protection Service	66,800.00	65,220.00	62,661.00	63,124.05	63,610.25
Other Protective Services	9,810.00	14,871.80	9,935.45	15,001.02	15,068.55
Transportation Services	198,308.00	200,020.16	201,772.74	203,566.74	205,403.18
Environmental Health Services	47,350.00	45,564.50	46,988.84	46,423.25	46,867.99
Development Services	11,330.00	11,669.90	12,020.00	12,380.60	12,752.01
Recreation and Cultural Services	203,344.34	185,871.61	187,968.07	190,119.34	192,326.90

Fiscal Services	1,050.00	1,050.00	1,050.00	1,050.00	1,050.00
Debt Interest	9,900.00	9,900.00	9,900.00	9,900.00	9,900.00
Debt Principal	25,718.85	25,718.85	25,718.85	25,718.85	25,718.85
Water Operating Service	90,620.00	91,752.10	93,948.16	96,210.11	98,539.91
Capital Expenditures	311,760.88	11,000.00	11,000.00	11,000.00	1,011,000.00
<b>Transfer to Reserve Funds</b>					
General Reserve	-	-	-	-	-
Fire Reserve	39,233.95	43,712.73	49,237.18	51,807.79	54,425.02
Gas Tax Reserve	77,394.72	77,394.72	77,394.72	77,394.72	77,394.72
Heritage Reserve	-	-	-	-	-
Water Reserve	13,080.00	49,447.90	47,251.84	44,989.89	42,660.09
Transfer to Reserve Funds	129,708.67	170,555.35	173,883.74	174,192.40	174,479.83
Taxes Collected for Other Govt's	350,802.92	350,802.92	350,802.92	350,802.92	350,802.92
<b>Total Expenditures</b>	<b>1,797,596.04</b>	<b>1,499,211.32</b>	<b>1,507,068.09</b>	<b>1,523,195.85</b>	<b>2,535,601.00</b>
<b>Surplus/Deficit</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

## Revenue Disclosure Requirements Policy

### **Total Revenues:**

Council recognizes that changes in one revenue source may affect decisions relating to other sources and that Village revenues are derived from the following sources:

- a) Municipal property taxes
- b) Grants in lieu of taxes
- c) User fees and charges
- d) Government transfers
- e) Utility fees and charges
- f) Return on investments
- g) Other revenues

### **Municipal property taxes**

Council will approve Municipal property tax rates annually by considering changes in the assessment base, inflationary factors and economic conditions and costs of providing ongoing and new Village services.

### **Grants in lieu of taxes**

Grants in lieu of taxes will be determined in accordance with the applicable Statutes and Acts regulating these revenues.

### **Parcel taxes**

Parcel taxes will be levied in accordance with the Community Charter if and when a service is established that requires this type of tax to be imposed.

### **User fees and charges**

Authority to impose various fees and charges will be in accordance with regulations under the Community Charter and any other regulating Acts. A review of the Village's fees and charges will be completed every two years to ensure the Village's objectives are being addressed.

### **Government transfers**

The Village will ensure that all government transfers are used in accordance with the terms and conditions attached to the funding and that all reporting requirements are met. Unconditional government transfers will be considered as general revenue in the financial plan.

### **Utility fees and charges**

Utility fees and charges will be levied at rates that consider total utility revenue. Further, combined revenue from these sources will be sufficient to meet service delivery costs and debt servicing for the applicable utility.

### **Return on investments**

Return on investment revenue will be considered general revenue. Investment revenue generated from restricted revenues will remain within the specified reserve.

### **Other revenues**

Other revenues will be considered as general revenue in the financial plan and any restriction placed on these revenues will be determined annually.

### **Borrowing Proceeds**

Proceeds from borrowing will be used within the guidelines of the bylaw established to borrow the funds. The maximum amount of accumulated borrowings will be in accordance with the regulations outlined in the Community Charter.

### **Distributions of property taxes among the property classes**

Annually, before approving the annual tax rates, Council will consider the amount of tax revenue required in relation to other sources of revenue in funding the cost of ongoing and new Village services. Tax revenue and ratios between classes will be reviewed with consideration given to changes in the assessment base as a whole as well as changes to the components that make up the base.

**Permissive tax exemptions**

Permissive tax exemptions will be provided in accordance with the guidelines and regulations contained in the Community Charter.

The objectives and policies as stated above are broad in nature to assist Council in their decision making process. Rate capping and ratio limitations on property tax were intentionally excluded so as not to restrict Council's ability to make future decisions. The assessment base, components of the base, priority and provision of services, as well as the various components of total revenues are all factors that are interrelated. Setting the annual tax rates after due consideration is given to each of these factors will ensure the process generates the best result.

2018 Tax Rate Analysis

	2018	% of Total	2018	Converted	2018	2018	% of Total
Class	Assessments	Assessments	Tax Rate Ratios	Assessment	Tax Rates	Taxes	Taxes
Residential	63,144,200	91.7%	1.0	6,314,420	3.4794	<b>219,704.63</b>	84.7%
Utilities	98,900	0.14%	5.0	49,450	17.3971	<b>1,720.57</b>	0.7%
Supportive Housing	-	0.00%	1.0		3.4794	-	0.0%
Major Industry	-	0.00%	2.4	-	8.3506	-	0.0%
Light Industry	-	0.00%	2.3	-	8.0026	-	0.0%
Business/Other	5,465,000	7.93%	2.0	1,093,000	6.9588	<b>38,029.96</b>	14.7%
Managed Forests	-	0.00%	0.8	-	2.7835	-	0.0%
Recreational	175,200	0.25%	0.1	1,752	0.3479	<b>60.96</b>	0.0%
Farm	-	0.00%	1.0	-	3.4794	-	0.0%
	68,883,300			7,458,622		<b>259,516.12</b>	